
WFP Office of Evaluation
Context

Regional/country challenges

- High poverty levels/food insecurity
- Conflict/instability
- Vulnerability to climate change
- Refugee/IDP populations
- Humanitarian access challenges
- Gender challenges
- Protection and accountability to affected populations challenges
Alignment and strategic positioning

PORTFOLIO DESIGN

ADAPTING TO EMERGENCIES

STRATEGIC PLANNING
Strategic decision-making and choices

Decision-making influenced by:

- stakeholder consultation
- use of learning & evidence from evaluations & reviews
- food security & nutrition analysis
- risk assessment & mitigation
- funding
- management & staffing gaps
Working in partnerships

- Approaches to Partnerships
- Clusters and Working Groups
- UN & RBA Coordination
- Donor Community
PERFORMANCE AND RESULTS

- Overall effective beneficiary targeting
- Geographic challenges
- Monitoring – shortcomings
- Prioritization to lifesaving activities

USE OF WFP COMPARATIVE ADVANTAGES

- Food security and nutrition analysis
- Risk tolerance
- Agility / ability to operate at scale
- Logistics
- Field knowledge
- Innovation
- Advocacy
HUMANITARIAN PRINCIPLES, ACCESS AND TRIPLE NEXUS

GENDER, PROTECTION AND ACCOUNTABILITY TO AFFECTED POPULATIONS
Conclusions

Confronting recurring cycles of hunger and vulnerability, WFP assistance effectively addressed acute and unpredictable needs.

Implementation of the 2016 Policy on CSPs promised future improvement, supporting clearer strategic positioning and a more coherent approach.

Explicit attention to the ‘triple nexus’ of humanitarian-development-peacebuilding was limited, but early contributions are emerging.
Conclusions

WFP worked well in partnership yet operational coordination barriers were faced with UN partners. Reconciling diverse donor priorities presents an ongoing challenge.

Protection was well-integrated into portfolios, accountability to affected populations was not adequately addressed.

WFP commitment to a ‘shift in gear’ under its 2015-2020 Gender Policy and associated Gender Action Plan was not yet evident.
Lessons

- A strong analytical basis supports strategic relevance
- Resilience presents an opportunity for integrated planning
- Capacity strengthening requires long-term planning and commitment
- Adherence to the international humanitarian principles requires tailoring for context
- Protection and accountability to affected populations require sustained attention
- Gender requires a transformative approach
- Investment in innovation pays dividends
Recommendations

**STRATEGIC**

1. Improve availability and use of guidance to support CSP design
2. Strengthen the financial and partnership base for development and peacebuilding
3. Address staffing and management arrangements in fragile contexts/protracted crises

**OPERATIONAL**

4. Develop regional-level operational plans for development and peacebuilding actions, applying a gender-transformative lens
5. Systematize localized adherence to the humanitarian principles
6. Improve adherence to accountability to affected populations’ commitments