WFP Management Plan (2021–2023)
Supplementary Information Note

Background
The WFP Management Plan (2021–2023) presents WFP’s planned programme of work and the budgetary support required to implement in 2021. The figures include projected operational requirements and forecasts of the resources available to meet those needs. However, given the nature of WFP’s work, operational requirements are continually evolving and are subject to change after management plan data is published.

This is especially the case in 2020, where the full scale, scope and timing of the impact of the COVID-19 pandemic are still unfolding in WFP’s countries of operations and donor countries. This is creating unprecedented uncertainty around projected needs and forecasted contributions.

WFP’s latest analyses show that it is highly unlikely that the global food security situation will improve in 2021. Most indicators point towards a further deterioration when considering the health and socio-economic consequences of the second wave of the COVID-19 pandemic. The Food and Agriculture Organization of the United Nations (FAO) estimates that the number of chronically undernourished people will increase by up to 132 million from the current estimate of 690 million, while WFP estimates that the number of acutely food insecure has doubled to 270 million people from 135 million at the end of 2019. According to the Integrated Phase Classification (IPC) over 30 million people in 36 countries are in emergencies or worse conditions. Eight countries1 have more than one million people each in emergencies, and the latest FAO and WFP hotspot analysis report shows that four countries2 are at heightened risk of famine in the coming months.

This supplementary information note accompanying the Management Plan (2021–2023) serves to summarize for the Executive Board the latest 2021 operational requirements and funding forecasts arising primarily from the implications of the COVID-19 pandemic.

Operational requirements - 2021 projected needs
The WFP Management Plan (2021–2023) reflects the plans and forecasts as of June 2020, and therefore largely the pre-COVID compounded requirements. It presents WFP’s forecasted operational requirements of USD 12.3 billion to reach 101 million beneficiaries in 2021. This is against a contribution forecast of USD 7.4 billion for 2021, resulting in a projected funding gap of 40 percent.

WFP is now striving to sustain operations to reach the beneficiaries planned prior to the COVID-19 pandemic, but also to scale-up to reach new beneficiaries impacted by the outbreak. In some cases, budget revisions have been required to capture the expanded caseload, while in others the scale-up is being managed within current operations through programme adaptations. These changes are having an impact on both the 2020 and 2021 plans.

Current 2020 needs-based plan figures have increased to USD 13.6 billion, to reach 127 million beneficiaries. The 2021 needs-based plan figures as at 11 November 2020, derived from approved and ongoing budget revisions, have increased to USD 13.1 billion to reach 107 million beneficiaries. Based on indications from country offices, these numbers are expected to rise and exceed the current 2020 needs-based plan figures as further budget revisions are processed.

1 Afghanistan, Democratic Republic of the Congo, Ethiopia, South Sudan, Sudan, Bolivarian Republic of Venezuela, Yemen and Zimbabwe.
2 Burkina Faso, Nigeria (north-east), South Sudan and Yemen.
**Forecasted contribution income**

Since publication of the management plan, WFP’s contribution income forecast has increased for 2020 and 2021; from USD 7.7 billion to USD 8.2 billion for 2020, and from USD 7.4 billion to USD 7.8 billion in 2021.

These revised contribution income projections will increase the estimated indirect support ISC income for 2020 and 2021. The proposed 2021 PSA appropriation and uses of the PSA Equalization Account presented for approval by the Board remain unchanged from the published Management Plan (2021-2023). The result is therefore a favorable impact on the projected balance on the PSA Equalization Account in 2020 and 2021. WFP’s year-end 2021 PSAEA balance is projected to improve by USD 50.1 million, from an estimated level of USD 125.4 million to USD 175.5 million.

**Further updates**

Executive Board members will have access to the latest needs-based plan figures via budget revisions presented for approval, and via the country strategic plan (CSP) data portal once revisions are approved.