OEV Work Plan 2021
WFP Office of Evaluation

Annual Consultation on Evaluation
8 May 2020

Andrea Cook
Director of Evaluation
Key priorities for the evaluation function

1) Independent, credible and useful centralized and decentralized evaluations

2) Appropriate centralized and decentralized evaluation coverage

3) Adequate evaluation management capacity across WFP

4) Active evaluation partnerships in international arena
Overview of centralized and decentralized evaluations
2016-2023
Centralized evaluations 2016-2023

*Impact Evaluations are not factored
Decentralized evaluations 2016-2023

**Completed decentralized evaluations**

- **2016**: 7
- **2017**: 10
- **2018**: 26
- **2019**: 18
- **2020**: 7

**Ongoing and Planned decentralized evaluations by start year**

- **2018**: 12
- **2019**: 15
- **2020**: 29
- **2021**: 26
- **2022**: 14
- **2023**: 5

*Data as of April 2020*
Scenarios for adjusting evaluations during COVID-19

<table>
<thead>
<tr>
<th>SCENARIOS</th>
<th>POSTPONEMENT</th>
<th>REMOTE EVALUATION</th>
<th>FROM EVALUATION TO DESK STUDY</th>
<th>CANCELLATION</th>
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How is WFP’s evaluation function changing its approach?

**COVID-19 SOCIAL SCIENCE**

**SHORT TERM**
- Understand vulnerability & risk
- Urgent mitigation now
- Reduce negative effects of control

**MID TERM**
- Action starts now*
- Understand secondary effects, mitigation and resilience

**LONG TERM**
- Long term effects, recovery & opportunities
- Avoid return to pre-covid “bads”

* This is not about sequencing or triage. These all start now!

* * * 

**graphics by Hamsi Evans**
Outlook for the centralized evaluation function
2021-2023
# Policy evaluations 2020-2023

<table>
<thead>
<tr>
<th>Ongoing/New in 2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>• South–South and Triangular Cooperation Policy (EB.A/2021)</td>
<td>• South–South and Triangular Cooperation Policy (EB.A/2021)</td>
<td>• Peacebuilding and Transition Settings (A/22)</td>
<td>• 2 Policy Evaluations</td>
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<tr>
<td></td>
<td>New starts:</td>
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<td></td>
<td>• Peacebuilding and Transition Settings (A/22)</td>
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<td>New starts:</td>
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<tr>
<td></td>
<td>• 2 Policy Evaluations</td>
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</table>
## Strategic evaluations 2020-2023

<table>
<thead>
<tr>
<th>Ongoing/New in 2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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</thead>
<tbody>
<tr>
<td>• Funding of WFP’s work (EB.A/2020)</td>
<td><strong>Continued from 2020:</strong></td>
<td><strong>Continued from 2021:</strong></td>
<td><strong>Continued from 2022:</strong></td>
</tr>
<tr>
<td>• School feeding contributions to the SDGs (EB.1/21)</td>
<td>• Use of technology in constrained environments (EB.1/22)</td>
<td>• Managing organizational change (EB.A/22)</td>
<td>• Supply chain management&lt;br&gt;• Program design in an era of collective action&lt;br&gt;• 2 new starts</td>
</tr>
<tr>
<td>• Use of technology in constrained environments (EB.1/22)</td>
<td><strong>New starts:</strong></td>
<td><strong>New starts:</strong></td>
<td><strong>New starts:</strong></td>
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<tr>
<td></td>
<td>• Managing organizational change (EB.A/22)</td>
<td>• Supply chain management&lt;br&gt;• Program design in an era of collective action</td>
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<tr>
<td>Ongoing/New in 2020</td>
<td>2021</td>
<td>2022</td>
<td>2023</td>
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<tr>
<td>• Lessons from policy evaluations (EB.A/2020)</td>
<td>Continuing:</td>
<td>• 1 new synthesis</td>
<td>• 1 new synthesis</td>
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<tr>
<td>• Synthesis of evidence from decentralized evaluations (EB.A/2021)</td>
<td>Continuing:</td>
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<td></td>
<td>• Synthesis of evidence from decentralized evaluations (EB.A/2021)</td>
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<td><strong>New starts:</strong></td>
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<td></td>
<td>• 1 new synthesis</td>
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</table>
## Joint evaluations and activities 2020-2023

<table>
<thead>
<tr>
<th><strong>Ongoing/New in 2020</strong></th>
<th><strong>2021</strong></th>
<th><strong>2022</strong></th>
<th><strong>2023</strong></th>
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</thead>
<tbody>
<tr>
<td><strong>Evaluations</strong></td>
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<tr>
<td>• RBA Collaboration (EB.2/2021)</td>
<td>• RBA Collaboration (EB.2/2021)</td>
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<tr>
<td>• Mapping joint contributions to SDG 2</td>
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<tr>
<td>• Synthesis of country-specific evidence related to SDG 4</td>
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<tr>
<td>• Evaluability of the SDG Global Action Plan partnership</td>
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<tr>
<td><strong>Activities</strong></td>
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<thead>
<tr>
<th>2020 – Ongoing</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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<tbody>
<tr>
<td>8 CSPE</td>
<td>21 CSPE</td>
<td>16 CSPE</td>
<td>8 CSPE</td>
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**New starts:**
- Afghanistan
- China
- Gambia
- Honduras
- Laos PDR
- Lebanon
- Mozambique
- Zimbabwe

**New starts:**
- Algeria
- Bolivia (Plurinational State of)
- Burkina Faso
- CAR
- Chad
- **Ecuador**
- Haiti
- Jordan
- Kyrgyzstan
- Mauritania
- Myanmar
- Nigeria
- Pakistan
- Peru
- Sao Tome
- **Syrian Arab Republic**
- Sri Lanka
- State of Palestine
- Sudan
- Tajikistan
- **United Republic of Tanzania**

**New starts:**
- Benin
- Bhutan
- Cambodia
- Djibouti
- Dom. Republic
- Egypt
- Ghana
- India
- Kenya
- Malawi
- Namibia
- Nepal
- Nicaragua
- Philippines
- Rwanda
- Senegal

**New starts:**
- Armenia
- Congo RoC
- Iraq
- Lesotho
- Liberia
- Madagascar
- Mali
- Sierra Leone
## Evaluations of emergency responses 2020-2023

<table>
<thead>
<tr>
<th>Ongoing/New in 2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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<tbody>
<tr>
<td><strong>Corporate emergency response</strong></td>
<td>• 1 corporate emergency response postponed (preparatory work for COVID19 evaluation)</td>
<td>• COVID19 emergency response evaluation</td>
<td>• 1 corporate emergency response</td>
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<tr>
<td>• Response to El Niño in Ethiopia (completed)</td>
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<tr>
<td>• Gender equality and empowerment of women and girls</td>
<td>• 2 Inter-agency humanitarian evaluations (tbc)</td>
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<td>• 2 Inter-agency humanitarian evaluations (tbc)</td>
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<tr>
<td>• Response to Cyclone Idai in Mozambique</td>
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Impact evaluation windows

**Cash-based transfer modality and gender equitable and women’s empowerment outcomes**
- **Continue** IEs: El Salvador, Syria and Kenya
- **Start** up to 3 additional IEs

**Climate change and resilience**
- **Continue** IEs: Mali, Niger, DRC and South Sudan and 2 other countries
- **Start** up to 6 additional IEs

**School-based programming**
- **Start** up to 6 IEs
Resources for provisional plans 2021
Resources for WFP’s evaluation function 2018-2021
Expenditure on evaluation

Growth rates of WFP total contribution income and evaluation expenditure, 2016–2019

Resources for evaluation as a percentage of WFP total contribution income

-1%  4%  21%  26%  26%
2016  2017  2018  2019

- Completed
- On-going
- Plan
2021 human resources for WFP’s evaluation function