Key priorities for the evaluation function

1) Independent, credible and useful centralized and decentralized evaluations

2) Appropriate centralized and decentralized evaluation coverage

3) Adequate evaluation management capacity across WFP

4) Active evaluation partnerships in international arena
Overview of centralized and decentralized evaluations
2016-2023
Centralized evaluations 2016-2023

*Impact Evaluations are not factored
Decentralized evaluations 2016-2023

Completed decentralized evaluations

Ongoing and Planned decentralized evaluations by start year

Data as of April 2020
**Scenarios for adjusting evaluations during COVID-19**

<table>
<thead>
<tr>
<th>SCENARIOS</th>
<th>POSTPONEMENT</th>
<th>REMOTE EVALUATION</th>
<th>FROM EVALUATION TO DESK STUDY</th>
<th>CANCELLATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>️Clock</td>
<td>📞</td>
<td>📂</td>
<td>✗</td>
<td>✗</td>
</tr>
</tbody>
</table>
How is WFP’s evaluation function changing its approach?

**COVID-19 SOCIAL SCIENCE**

**SHORT TERM**
- understand vulnerability & risk

**MID TERM**
- urgent mitigation now
- reduce negative effects of control

**LONG TERM**
- understand secondary effects, mitigation and resilience
- long term effects, recovery & opportunities
- avoid return to pre-Covid "bads"

*This is not about sequencing or triage; these all start now!*

Graphics by Hamsi Evans
Outlook for the centralized evaluation function
2021-2023
## Policy evaluations 2020-2023

### Ongoing/New in 2020

- South–South and Triangular Cooperation Policy (EB.A/2021)

### 2021

**Continued from 2020:**
- South–South and Triangular Cooperation Policy (EB.A/2021)

**New starts:**
- Peacebuilding and Transition Settings (EB.A/22)

### 2022

**Continued from 2021:**
- Peacebuilding and Transition Settings (EB.A/22)

**New starts:**
- 2 Policy Evaluations

### 2023

**New starts:**
- 2 Policy Evaluations
### Strategic evaluations 2020-2023

<table>
<thead>
<tr>
<th>Ongoing/New in 2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Funding of WFP's work (EB.A/2020)</td>
<td><strong>Continued from 2020:</strong> • Use of technology in constrained environments (EB.1/22)</td>
<td><strong>Continued from 2021:</strong> • Managing organizational change (EB.A/22) • Nutrition and HIV/AIDS (EB.A/22)</td>
<td><strong>Continued from 2022:</strong> • Managing organizational change (EB.A/22) • Nutrition and HIV/AIDS (EB.A/22) • Supply chain management • Program design in an era of collective action</td>
</tr>
<tr>
<td>• School feeding contributions to the SDGs (EB.1/21)</td>
<td><strong>New starts:</strong> • Managing organizational change (EB.A/22) • Nutrition and HIV/AIDS (EB.A/22)</td>
<td><strong>New starts:</strong> • Supply chain management • Program design in an era of collective action</td>
<td><strong>New starts:</strong> • 2 new starts</td>
</tr>
<tr>
<td>• Use of technology in constrained environments (EB.1/22)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Continued from 2020:</strong> • Use of technology in constrained environments (EB.1/22)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>New starts:</strong> • Managing organizational change (EB.A/22) • Nutrition and HIV/AIDS (EB.A/22)</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ongoing/New in 2020</td>
<td>2021</td>
<td>2022</td>
<td>2023</td>
</tr>
<tr>
<td>---------------------</td>
<td>------</td>
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<td>------</td>
</tr>
</tbody>
</table>
| • Lessons from policy evaluations (EB.A/2020) | Continuing:  
  • Synthesis of evidence from decentralized evaluations (EB.A/2021) | • 1 new synthesis | • 1 new synthesis |
| • Synthesis of evidence from decentralized evaluations (EB.A/2021) | New starts:  
  • 1 new synthesis | | |
Joint evaluations and activities 2020-2023

<table>
<thead>
<tr>
<th>Evaluations</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ongoing/New in 2020</td>
<td>• RBA Collaboration (EB.2/2021)</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>• Mapping joint contributions to SDG 2</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Synthesis of country-specific evidence</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>related to SDG 4</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Evaluability of the SDG Global Action</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Plan partnership</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activities</td>
<td></td>
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<td></td>
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</tr>
</tbody>
</table>

• RBA Collaboration (EB.2/2021)
## Country strategic plan evaluation 2020-2023

<table>
<thead>
<tr>
<th>2020 – Ongoing</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 CSPE</td>
<td>21 CSPE</td>
<td>16 CSPE</td>
<td>8 CSPE</td>
</tr>
</tbody>
</table>

**New starts:**
- Afghanistan
- China
- Gambia
- Honduras
- Laos PDR
- Lebanon
- Mozambique
- Zimbabwe

**New starts:**
- Algeria
- Bolivia (Plurinational State of)
- Burkina Faso
- CAR
- Chad
- **Ecuador**
- Haiti
- Jordan
- Kyrgyzstan
- Mauritania
- Myanmar
- Nigeria
- Pakistan
- Peru
- Sao Tome
- **Syrian Arab Republic**
- Sri Lanka
- State of Palestine
- Sudan
- Tajikistan
- **United Republic of Tanzania**

**New starts:**
- Benin
- Bhutan
- Cambodia
- Djibouti
- Dominican Republic
- Egypt
- Ghana
- India
- Kenya
- Malawi
- Namibia
- Nepal
- Nicaragua
- Philippines
- Rwanda
- Senegal

**New starts:**
- Armenia
- Republic of Congo
- Iraq
- Lesotho
- Liberia
- Madagascar
- Mali
- Sierra Leone
## Evaluations of emergency responses 2020-2023

<table>
<thead>
<tr>
<th>Corporate emergency response</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>• 1 corporate emergency response postponed (preparatory work for COVID-19 evaluation)</td>
<td></td>
<td>• COVID-19 emergency response evaluation</td>
<td>• 1 corporate emergency response (tbc)</td>
<td>• 1 corporate emergency response (tbc)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Inter-agency humanitarian</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Response to El Niño in Ethiopia (completed)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Gender equality and empowerment of women and girls</td>
<td>• 2 Inter-agency humanitarian evaluations (tbc)</td>
<td>• 2 Inter-agency humanitarian evaluations (tbc)</td>
<td>• 2 Inter-agency humanitarian evaluations (tbc)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Response to Cyclone Idai in Mozambique</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Impact evaluation windows

Cash-based transfer modality and gender equitable and women’s empowerment outcomes
- **Continue** IEs: El Salvador, Syria and Kenya
- **Start** up to three additional IEs

Climate change and resilience
- **Continue** IEs: Mali, Niger, DRC and South Sudan and two other countries
- **Start** up to six additional IEs

School-based programming
- **Start** up to six IEs
Resources for provisional plans 2021
Resources for WFP’s evaluation function 2018-2021

Resources for OEV centralised and decentralised evaluation function

2018
- 8.3 mln USD

2019
- 13 mln USD

2020
- 19.3 mln USD
  - 2020 Reprioritization Exercises
    - Due to Covid-19, 11.2 mln USD relinquished amount $ 547,426.00 (94%) (94%)

2021
- 21.8 mln USD
  - 2020 Reprioritization Exercise
    - Due to Covid-19, 11.2 mln USD relinquished amount from extra-budgetary sources $ 196,664 (36%)

Resources for RBs and COs decentralised evaluation function

2020
- 7.5 mln USD

2019
- 11.4 mln USD

2021
- 9.6 mln USD

Legend:
- PSA OEV
- Multilateral OEV
- Multi-Donor
- CSPE from CSP budgets
- Investment Case OEV
- RB PSA Budget
- CEF
- DE from Programme source CSP budget
- Extra budgetary resources for RB Evaluation Units
Expenditure on evaluation

Growth rates of WFP total contribution income and evaluation expenditure, 2016–2019

- WFP total contributions growth: 20% in 2016, 21% in 2017, 21% in 2018, 2% in 2019
- Evaluation expenditure growth: -1% in 2016, 4% in 2017, 26% in 2018, 26% in 2019

Resources for evaluation as a percentage of WFP total contribution income

- IDE conduct cost
- IDE management cost
- Total expenditure RBx
- Centralized expenditure
- Evaluation expenditure as a percentage of WFP total contribution income
2021 human resources for WFP’s evaluation function